



भारत स्काउट्स एवं गाइड्स

बेहतर भारत के निर्माण की ओर
1909 से

THE BHARAT SCOUTS AND GUIDES

Creating- better india
Since 1909

राष्ट्रीय मुख्यालय NATIONAL HEADQUARTERS

Society Registration No. S462 Of 1950-1951

President

डॉ. अनिल कुमार जैन, पूर्व सांसद (राज्य सभा)

DR. ANIL KUMAR JAIN, EX-M.P. (RAJYA SABHA)

Chief National Commissioner

डॉ. के. के. खंडेलवाल, भा.प्रा.से. (से. नि.)

DR. K.K. KHANDELWAL, I.A.S (RETD.)

Ref. No. BSG/NHQ-10-3-2/1318/2026

Date :- 04/05/2026

To
All the Members of the
National Executive Committee of
The Bharat Scouts and Guides



“सशक्त युवा, विकसित भारत”

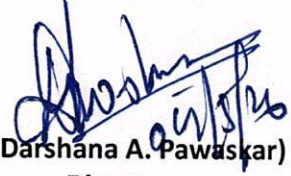
SUB.:- Minutes of the Special National Executive Committee Meeting of the Bharat Scouts and Guides held physically and virtually on 17th April, 2026 at 11.30 A.M.

Dear Sir/Madam,

Please find enclosed herewith the Minutes of the Special National Executive Committee Meeting of the Bharat Scouts and Guides held physically and virtually on 17th April, 2026 at 11.30 A.M. for your kind perusal.

With regards,

Yours Sincerely,


(Darshana A. Pawaskar)
Director

Encl.:- As above.

Copy submitted for kind information to:-

1. Hon'ble Chief National Commissioner of the Bharat Scouts and Guides.
2. Hon'ble Additional Chief National Commissioner of the Bharat Scouts and Guides.

DIR/ED/AS-1/04 May 2026

Lakshmi Mazumdar Bhawan, 16, M.G. Marg, I.P. Estate, New Delhi- 110002

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MINUTES OF THE SPECIAL NATIONAL EXECUTIVE COMMITTEE MEETING

The meeting of the Special National Executive Committee of the Bharat Scouts and Guides held Physically and virtually on **17th April 2026 at 11.30 A.M.** under the chairmanship of Dr. K. K. Khandelwal, IAS(Retd.), Chief National Commissioner of the Bharat Scouts and Guides.

Following members were present.

Virtually

1.	Dr. K. K. Khandelwal, IAS (Retd.)	Chief National Commissioner	Chairperson
2.	Dr. K. P. Mishra	Vice President (E. Region-Scout Wing) and state Chief Commissioner, Odisha State	Member
3.	Shri P. G. R. Sindhia	Secretary General, President-in- Council, BSG and State Chief Commissioner, Karnataka State	Member
4.	Shri M. A. Khalid	Additional Chief National Commissioner	Member
5.	Shri Shyamal Kumar Biswas	Chief Commissioner of Scouts	Member
6.	Dr. Pankaj Mittal	Chief Commissioner of Guides	Member
7.	Shri P. R. Nadkarni	National Commissioner of Cubs and State Chief Commissioner, Goa State	Member
8.	Shri Manishkumar Mehta	National Commissioner of Scouts	Member
9.	Smt. Radha Venkatesh	National Commissioner of Guides	Member
10.	Smt. Savitaben J. Patel	National Commissioner of Guides (Adult Resources) and State Chief Commissioner, Gujarat State	Member
11.	Prof. E. U. Rajan	National Commissioner (Headquarters) for Rovers	Member
12.	Shri N. B. Mote	National Commissioner (Headquarters) for Growth	Member
13.	Shri Madhusudan Avala	Additional International Commissioner of Scouts	Member
14.	Dr. H. P. Chhetri	National Advisor to CNC and State Chief Commissioner, Sikkim State	Member



15.	Dr. S. K. Sharma	National Advisor, NHQ and State Chief Commissioner, Delhi State	Member
16.	Shri Ravindra Mohan Kala	National Advisor for Administration	Member
17.	Shri Paras Chandra Jain	State Chief Commissioner, Madhya Pradesh	Member
18.	Shri Milind Dixit	State Secretary, Maharashtra State- on behalf of SCC, Maharashtra	Member Representative
19.	Smt. M. Lyngdoh	State Secretary, Meghalaya State- on behalf of SCC, Meghalaya	Member Representative
20.	Shri Debaditya Chakraborty, IAS(Retd.)	State Chief Commissioner, West Bengal	Member
21.	Miss Padma Sidanewar	CO-Chairperson, National Youth Committee	Member
22.	Shri James Fernandes	State Secretary, Goa State	Special Invitee
23.	Shri S. S. Ray	Deputy Director of Scouts, L. T.	Special Invitee
24.	Shri Prassanna Shrivastava	SOCNC and Director-Special Programme	Special Invitee
25.	Shri Analendra Sarma	Assistant Director (Youth Programmes)	Special Invitee

Physically

1.	Dr. Vimla Meghwal	Vice President (Central Region-Guide Wing)	Special Invitee
2.	Dr. Rajesh Mishra	National Commissioner (Headquarters) for Public Relations	Member
3.	Shri Amar B. Chettri	Executive Director cum Joint Director of Scouts(Programme and Training)	Member
4.	Smt. Surekha Shrivastava	Deputy Director of Guides (GP)	Special Invitee
5.	Shri Arup Sarkar	Deputy Director of Scouts (BP)	Special Invitee
6.	Smt. Kumud Mehra	I/c Deputy Director of Guides, L. T. and Assistant Director (Adult Training)	Special Invitee
7.	Miss Shivangi Saxena	Assistant Director (Awards and Competitions)	Special Invitee



8.	Shri Mahinder Sharma	Assistant Director (Regional Desk and State Associations)	Special Invitee
9.	Shri Bablu Goswami	I/c Assistant Director (Projects)	Special Invitee

Obituary Reference: -

The house observed one-minute silence in honour of the departed soul.

Sl. No.	Name & Designation	State	Date of demise
1.	Shri R. S. Mishra, IAS (Retd.) State Secretary, Madhya Pradesh State BSG	Madhya Pradesh	08.01.2026
2.	Miss Saroja P., L.T. (Guides) Former Director, BSG and Former SOC(Guides), Karnataka	NHQ	14.01.2026
3.	Shri K. Narasimha Murthy Vice President, Bangalore North Karnataka State BSG	Karnataka	20.01.2026
4.	Ms. Karima Sayad, Leader Trainer (Bulbul), Maharashtra State BSG	Maharashtra	22.01.2026
5.	Shri Mukul Roy Vice President	West Bengal	23.02.2026
	Shri Abdul Jameel	District Secretary, Mysore District, Karnataka	09.03.2026

Apology received from the following members: -

1. Dr. Prabhat Kumar, IAS (Retd.), State Chief Commissioner, Uttar Pradesh State BSG
2. Dr. Mani Ram Sharma, IAS, State Commissioner (Admn.), Haryana State.

The meeting commenced with the Scout and Guide Prayer, followed by self-introductions by the members present. The Director and Secretary formally welcomed the Chairperson, who thereafter extended a warm and gracious welcome to all distinguished members, including senior representatives from various State Bharat Scouts and Guides units, attending both physically and virtually.

The Hon'ble Chief National Commissioner of the Bharat Scouts and Guides and Chairperson of the meeting conveyed his heartfelt greetings to all members present at this Special National Executive Committee Meeting. In his inspiring welcome address, he stated that the organisation stands at a defining moment in its journey, where the time has come to move beyond planning and translate vision into purposeful action at the regional level.



He highlighted that a major step forward is being taken through the establishment of Regional Disaster Response and Training Centres at Gadpuri in Haryana, Karnataka, Uttar Pradesh and West Bengal. These centres, he said, will significantly strengthen preparedness and empower young people to serve as trained first responders during times of national need and emergencies.

The Chairperson further informed the house that the Membership Growth Strategy would now be integrated at the regional level, enabling the Movement to expand its reach to every corner of the country with greater speed, efficiency, and impact. He emphasised that this decentralised approach would bring Scouting and Guiding closer to communities and make participation more accessible to children and youth nationwide.

Speaking on youth development, he underlined the importance of establishing Adventure Programme Hubs across regions. These hubs, he noted, would nurture courage, resilience, teamwork, and leadership among young people while creating opportunities for experiential learning and character building.

He also stressed the implementation of key WOSM initiatives, including the Scouts of the World Award, Messengers of Peace, and the Sustainable Development Goals, which would connect Indian youth to the global movement and inspire responsible citizenship, service, and environmental stewardship.

Equally, he reaffirmed the organisation's commitment to WAGGGS initiatives, focusing on leadership development, gender equity, inclusion, and meaningful community engagement. He observed that these priorities would ensure that the Movement remains progressive, socially responsive, and aligned with contemporary needs.

The Chairperson further encouraged the promotion of localised youth programme innovations, tailored to the diverse cultural, social, and developmental needs of different regions. Such innovations, he said, would make Scouting and Guiding more relevant, dynamic, and impactful for future generations.

Strengthening institutional capacity, he announced the establishment of Regional Training Centres and robust Trainer Pools, supported by focused capacity-building programmes for Unit Leaders, Trainers, and Coordinators. This initiative, he remarked, would ensure quality delivery, uniform standards, and organisational excellence across the nation.

Highlighting the importance of leadership, he stated that leadership remains the core strength of the Movement. Accordingly, priority would be given to leadership development programmes for Regional Office Bearers and volunteers, thereby nurturing a new generation of capable, committed, and visionary leaders.

The Chairperson further emphasised the importance of strategic partnerships with Government agencies, NGOs, and Disaster Management Authorities. Such collaborations, he said, would create a stronger ecosystem for service delivery, enhance credibility, and expand the outreach and impact of the organisation.



In conclusion, he affirmed that these initiatives are not merely plans, but a clear roadmap towards building a stronger, more vibrant, and future-ready Bharat Scouts and Guides. He called upon all members to move forward with unity, determination, and the true spirit of Scouting and Guiding.

The Chairperson also informed the house with great pleasure that Dr. Vimla Meghwal, Vice President of the Bharat Scouts and Guides, has been appointed as the Vice-Chancellor of Kota Agriculture University. He extended his warm congratulations to her on assuming this prestigious responsibility, and the house joined in conveying its heartfelt felicitations and best wishes.

The Hon'ble Chairperson invited all the members present to share their valuable suggestions on the following agenda items:

1. Implementation of APRO Part-1 (Memorandum of Association, Bye-Laws, and Rules of the Organisation)
2. Establishment of Regional Offices under a new framework
3. Updates on projects of WOSM, WAGGGS, and other partners

The Director invited Shri P. G. R. Sindhia, Secretary General, President-in-Council, Bharat Scouts and Guides, and State Chief Commissioner, Karnataka State, to deliver the opening remarks.

In his inspiring address, Shri Sindhia extended a warm welcome to all esteemed members and participants. He reflected with pride on the successful conduct of the 19th National Jamboree held in Lucknow (23–29 November 2025) and the First Rover-Ranger Jamboree held in Balod, Chhattisgarh (9–13 January 2026), describing them as landmark events that strengthened the spirit of unity, leadership, and service among the youth.

He conveyed his deep appreciation for the visionary guidance of the Hon'ble Chief National Commissioner and acknowledged the dedicated efforts of the National Headquarters in effectively organising a wide spectrum of programmes across the country, with special mention of the progressive initiatives undertaken in Karnataka.

Shri Sindhia particularly commended the transformative steps initiated under the leadership of the Chief National Commissioner, including the comprehensive amendments to the Memorandum of Association, Bye-Laws, and Rules (Constitution of the Bharat Scouts and Guides), which have strengthened institutional governance and relevance. He lauded the alignment of the Youth Programme with the National Education Policy 2020, ensuring that Scouting and Guiding remain contemporary, value-based, and education-oriented.

He further appreciated the sustained efforts made towards streamlining and clearing the long-pending Rashtrapati Scout, Guide, Rover, and Ranger Award Certificates, reflecting a strong commitment to recognising youth achievements in a timely and dignified manner. Shri P.G.R. Sindhia also highlighted the growing and cordial relationship established with the Government of India, including the honour of hosting BIMSTEC events entrusted by the Ministry of External Affairs, which has elevated the international stature of the organisation.



He placed on record his admiration to the Chief National Commissioner for the comprehensive revision and upgradation of BSG literature, bringing it in line with international standards, and commended the ongoing renovation and development of the National Training Centre, Pachmarhi, envisioned to be transformed into a centre of excellence of global repute.

In a generous and commendable gesture, Shri P. G. R. Sindhia announced that the Karnataka State Bharat Scouts and Guides would donate an Ambulance to the National Training Centre, Pachmarhi. The House unanimously appreciated and applauded this noble contribution, acknowledging it as a reflection of the State Chief Commissioner's commitment to service and support for national initiatives.

Dr. Vimla Meghwal expressed her gratitude and conveyed her apologies for her limited participation in recent meetings due to her responsibilities as Vice-Chancellor. She thanked the Hon'ble Chief National Commissioner for his best wishes and extended her greetings to all members present.

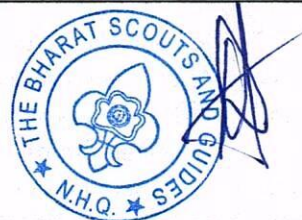
Dr. Pankaj Mittal, Secretary General, AIU and Chief Commissioner (Guides), Bharat Scouts and Guides, informed that a meeting of Vice-Chancellors of Indian Universities will be held at D. Y. Patil University, Pune, from 28th to 30th April 2026, with around 400 Vice-Chancellors expected to participate. She invited senior officials of the Bharat Scouts and Guides to attend the Conference, interact with participants, and present the organisation using pamphlets and brochures. Dr. Pankaj Mittal, Secretary General, AIU and Chief Commissioner (Guides) also suggested Hon'ble Chief National Commissioner to write a D.O. letter to UGC requesting to affiliate Rovering/Rangering in the Universities.

The Hon'ble Chief National Commissioner has approved the deputation of officials to represent BSG at the Conference. He further requested the Additional International Commissioner (Scouts) and the Director to prepare a booklet and other necessary materials for the meeting.

Agenda Items	Discussion Points
<p>1. Implementation of APRO-I, namely the Memorandum of Association, Bye-Laws and Rules of the Bharat Scouts and Guides.</p>	<p>Shri Madhusudan Avala, Additional International Commissioner (Scouts), appraised the house regarding the implementation of the revised APRO Part-I (Memorandum of Association, Bye-Laws and Rules), which was approved for adoption by the National Council in its Special Meeting held on 08th February 2026. He informed that the National Headquarters has issued an official notification to all State Associations and circulated the final approved documents accordingly.</p>



	<p>He further reported that necessary updates to registration and statutory records under the Societies Registration Act have been initiated, and intimation has been sent to WOSM and WAGGGS through the respective International Commissioners. He also informed that the Supply Service Department at National Headquarters will print and distribute copies of APRO Part-I to all State Associations.</p> <p>Shri Madhusudan Avala also briefed the house on the operational structure of the National Association, Regional Organisations, and the establishment of National Committees.</p> <p>Dr. K. P. Mishra, Senior Vice President and State Chief Commissioner, Odisha, sought clarification regarding voting rights within the Electoral College, particularly concerning National Commissioners at National Headquarters and State/Assistant State Commissioners at State Headquarters, as explicit provisions were not evident in the Bye-Laws. Shri Madhusudan Avala clarified the composition and provisions related to the Electoral College in this regard.</p> <p>Shri R. M. Kala, National Advisor (Administration), suggested that the nomenclature "APRO-I" may be revised to "ABRO-I." The Chairperson acknowledged the suggestion.</p> <p>The house unanimously suggested that Chief National Commissioner is authorised to nominate members of all national committees as deemed necessary as per rules. Shri M.A. Khalid, Additional Chief National Commissioner suggested that committee member's selection be on Merit and not for ceremonial position.</p> <p>The agenda item was unanimously approved, as proposed by Shri P. R.</p>
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	<p>Nadkarni, National Commissioner (Cubs) and State Chief Commissioner, Goa, and seconded by Shri Manishkumar Mehta, National Commissioner (Scouts), with endorsement by Shri R. M. Kala, National Advisor (Administration).</p>
<p>Agenda Item No.2: Establishment of Regional Offices.</p>	<p>Shri Amar B. Chettri, Executive Director, appraised the house regarding the establishment of Regional Offices and requested the Hon'ble Chief National Commissioner to further elaborate on the proposal.</p> <p>The Hon'ble Chief National Commissioner informed that the creation of new Regional Offices is envisaged under APRO Part-I provisions relating to "Regional Organisation." Under this framework, Regional Vice-Presidents will be directly responsible for overseeing regional affairs. The Regional Offices are proposed to build a robust and far-reaching structure for effective programme delivery across the country, serving as key operational hubs to strengthen coordination between National Headquarters and State Associations, and to ensure efficient implementation of policies, training, and developmental initiatives at the grassroots level.</p> <p>He further informed that, recognizing the importance of decentralized operations, the Bharat Scouts and Guides approached the World Organization of the Scout Movement (WOSM) for support. Under its Membership Growth Project, WOSM has extended support for establishing six Regional Offices, reinforcing the need for strong regional frameworks to drive membership growth, enhance programme quality, and strengthen institutional capacity.</p>



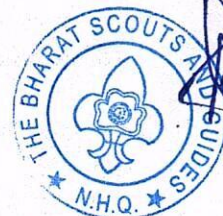
Accordingly, it is proposed to establish six Regional Offices in the following regions and locations:

- Eastern Region – STC Ganganagar, West Bengal
- Central Region – NTC Pachmarhi, Madhya Pradesh
- Northern Region – NCTC New Ashok Nagar, Delhi
- North Eastern Region – Guwahati, Assam
- Southern Region – Bengaluru, Karnataka
- Western Region – Ahmedabad, Gujarat

The establishment of these offices is expected to strengthen field-level engagement, improve delivery of training and youth programmes, enable closer monitoring and evaluation, and accelerate membership growth, while enhancing coordination with State Associations through more responsive and region-specific interventions.

Shri M. A. Khalid, Additional Chief National Commissioner, informed the house that the World Organization of the Scout Movement (WOSM) may extend financial support for the Regional Offices for a period of 3–4 years. He emphasized the need to accord equal priority to member retention alongside expansion and to explore sustainable avenues for resource mobilization and fundraising.

After detailed deliberations, the house unanimously approved the proposal, as proposed by Shri R. M. Kala, National Advisor (Administration) and Shri Manishkumar Mehta, National Commissioner (Scouts), and seconded by Shri N. B. Mote, National Commissioner (Headquarters) for Growth.



Agenda Item No.3:- Update on all the Projects of WOSM, WAGGGS and other Partners.

Shri Arup Sarkar, Deputy Director of Scouts(BP) presented the update on all the Projects of WOSM, WAGGGS and other Partners through power point on the following: -

- Ticket to Life (TTL) Project
- BSG Membership Growth Project
- Youth Led Action on Climate Change (YLACC) Project
- Yuva Aapda Mitra Scheme (YAMS)
- HP World on Wheels (WoW) Bus Project
- Climate Leader Action Plan (CLAP) Project

The house appreciated the projects which were successfully run by the Bharat Scouts and Guides.

Shri Madhusudan Avala, Additional International Commissioner (Scouts), informed the house about the National Growth Strategy, the implementation of the State Growth Strategy, and the role of Regional Growth Managers, supported by the Regional Offices, in strengthening growth initiatives.

Agenda Item No.4: Any other matter with the permission of the Chair.

A) Outstanding dues of IRF:

The Chairperson urged all State Chief Commissioners to clear long-pending dues of Individual Registration Fee (IRF) at the earliest. He informed that IRF for the year 2021-22 (the COVID-19 pandemic year) may be waived upon request from State Associations, subject to valid justification submitted to the National Headquarters.

He appraised the house that approximately ₹2 crore remains outstanding up to the census year 2022-23, and over ₹3 crores is pending for the census year 2023-24 from major States. Further, most State Associations are yet to remit IRF for the census year 2024-25. A total outstanding amount of ₹16 crores was reported.

Considering the situation, a three-month extension has been granted for payment of IRF for the years 2023-24 and 2024-25. All



	<p>State Associations were urged to clear their dues by 30th June 2026. The Director was instructed to follow up with major defaulting States to ensure timely clearance.</p> <p>Dr. H. P. Chhetri, State Chief Commissioner, Sikkim, suggested appointing a dedicated official from National Headquarters to oversee IRF collection. The Hon'ble Chief National Commissioner directed the Director to assign this responsibility to Shri Prasanna Shrivastava, SOCNC and Director (Special Programme), considering his familiarity with State-level officials.</p> <p>After detailed deliberations, the Chairperson reiterated that the original due date for payment had already lapsed and emphasized that the extended three-month period would be final. It was further decided that failure to clear dues within the stipulated period would render the office bearers and elected representatives of defaulting State Associations ineligible to attend, participate, vote, or contest elections in the National Council and National Executive Committee until the dues are cleared.</p> <p>The house unanimously approved the proposal.</p>
<p>B) Sale & Purchase of Scout & Guide Uniform equipments</p>	<p>The Hon'ble Chief National Commissioner informed the house that the trade materials of the Bharat Scouts and Guides are legally protected. He urged all State Chief Commissioners to take immediate steps to safeguard the official logo and emblem by discouraging and stopping the sale of duplicate materials in their respective States, and to place orders only through the National Headquarters.</p> <p>All State Chief Commissioners present agreed and assured that the sale of duplicate materials would be promptly discontinued within their jurisdictions.</p>



C) Establishment of BSG Institute of Disaster Management

The Hon'ble Chief National Commissioner informed the house that steps have been initiated for the establishment of a BSG Institute of Disaster Management, as the Bharat Scouts and Guides is currently a partner organization under the National Disaster Management Authority (NDMA) for the "Yuva Aapda Mitra Scheme" of the Government of India.

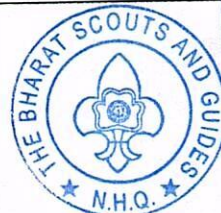
He proposed the following locations for establishing the Institute:

1. The Bharat Scouts and Guides, National Youth Complex, Gadpuri, Palwal, Haryana
2. Doddaballapur, Karnataka
3. Ganganagar, West Bengal
4. Uttar Pradesh
5. Uttarakhand

He further emphasized the need to develop a structured syllabus and publish training materials on Disaster Management for Cubs /Bulbuls, Scouts /Guides, Rovers/ Rangers, and Unit Leaders. He also highlighted the importance of liaison with State Disaster Management Authorities and Fire Brigade Departments, and the need to seek formal affiliation with NDMA for imparting Disaster Management training.

Shri R. M. Kala, State Secretary, suggested that the State Training Centre, Bhopalpani, Dehradun, Uttarakhand, may also be considered as a potential location for the Institute.

The proposals for establishing Institutes in Karnataka and West Bengal were agreed and confirmed by Dr. P. G. R. Sindhia, State Chief Commissioner, Karnataka, and Shri S. K. Biswas, State Commissioner (Scouts), West Bengal, respectively.



D) Inclusion of Scouting & Guiding as a Co-Curricular Activity under NEP 2020 at Goa State:

Shri P. R. Nadkarni, State Chief Commissioner, and Shri James Fernandes, State Secretary, BSG Goa State, informed the house that the National Education Policy (NEP) 2020 is presently under phased implementation in Goa.

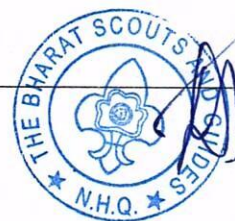
It was highlighted that, since the academic year 2024–2025, Scouting and Guiding activities have not been allotted dedicated time within the regular school timetable for Classes VII and VIII. Despite sustained efforts—including formal representations to the Director of Education and SCERT, as well as a meeting held on 8th August 2025 with the Hon'ble Chief Minister of Goa (who also holds the Education portfolio), during which directions were issued to provide two periods per week for these activities—the requisite notification is yet to be issued.

It has further been indicated by the concerned authorities that the NCERT framework does not explicitly earmark dedicated time for Scouting and Guiding, resulting in an implementation gap at the State level.

In this context, the State officials respectfully request the Hon'ble Chief National Commissioner's kind intervention and communicate with Union Education Minister and Union Minister of Youth Affairs & Sports for the formal inclusion of Scouting and Guiding as a recognized co-curricular activity within the NEP 2020 framework, with provision for dedicated time allocation across all educational institutions in the State of Goa. Such a measure would ensure uniform implementation and significantly strengthen the mission of holistic,

Hon'ble Chief National Commissioner informed that he has gone through the representation submitted by the Goa State and has assured that he will take up the matter with the concerned Ministry.

He further informed that the new curriculum and syllabus are currently under preparation and are expected to be finalised shortly. He added that he will communicate the same to the relevant Ministries, along with the class-wise curriculum, at the earliest.




competency-based, and value-oriented education for young learners.	
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The Chairperson of the meeting appreciated the presence of the members and lauded for a fruitful meeting. He proposed that the next virtual National Executive Committee meeting may be convened by **15th May, 2026**.

The meeting ended with vote of thanks presented by Executive Director cum Joint Director of Scouts (Programme and Training) followed by National Anthem.

(Dr. K. K. Khandelwal, IAS (Retd.)
Chief National Commissioner and
Chairperson


(Darshana A. Pawaskar)
Director and Secretary



DIR/ED/AS-1/17 Apr. 2026